







Central Office Evaluation for Licensed and Non-License Administrators Washoe County **School District**

Professional **Growth System**

STANDARD 1 The Strategic Leader	The central services administration is a leader in the organization who promotes success for all students as he/she facilitates and supports the department, articulation, and implementation of the school system's strategic plan.
STANDARD 2 The Learning Leader	The central services administrator is a leader in the organization who promotes success for all students as he/she creates and sustains a culture of professional growth and high expectations to support school system's strategic plan.
STANDARD 3 The Managerial Leader	A central office administrator is a leader in the organization who promotes the success of all students as he/she ensures effective and efficient management of his/her office or program.
STANDARD 4 The Collaborative Leader	The central services administrator is an educational leader who promotes success for all students as he/she collaborates with stakeholder groups including students, staff, and families, community members, business partners, and community agencies.
STANDARD 5 The Professional Leader	The central services administrator is an educational leader who promotes success for all students as he/she models professionalism and growth to create a positive work environment.
STANDARD 6 The Culturally Responsive Leader	The central services administrator is an educational leader who promotes success for all students as he/she understands, responds to, and influences the political, social, economic, legal, and cultural contexts of the school system.

STANDARD 1

The Strategic Leader

The central services administration is a leader in the organization who promotes success for all students as he/she facilitates and supports the department, articulation, and implementation of the school system's strategic plan.

Performance criteria:

- 1. Provides leadership and facilitates the development of a shared vision for how his/her office, department, division, or program contributes to student success.
- 2. Ensures that the WCSD's strategic plan and vision are communicated to staff and stakeholders so as to promote understanding and a shared commitment.
- 3. Provides leadership for the implementation of the school system's strategic plan.
- 4. Develops the leadership capacity of staff and stakeholders to share the responsibility for implementing the office and departments strategic plan.
- 5. Aligns programs, practices, and resources to support student success.
- 6. Facilitates an ongoing collaborative process to monitor, evaluate, and revise programs and practices based upon multiple sources of data.
- 7. Fosters a shared commitment to high standards with high expectations for quality services.
- 8. Provides leadership that promotes continuous and sustainable improvements.

STANDARD 2

The Learning Leader

The central services administrator is a leader in the organization who promotes success for all students as he/she creates and sustains a culture of professional growth and high expectations to support school system's strategic plan.

Performance criteria:

- 1. Promotes the principle that every child can learn and succeed.
- 2. Promotes high expectations for the delivery of quality products, programs, and services.
- 3. Designs, supports, and monitors the effective implementation of school system's initiatives.
- 4. Engages in a continuous improvement process to attend performance excellence.
- 5. Fosters a professional learning community.
- 6. Promotes an office climate that cultivates intellectual curiosity, stimulates innovations, and values diversity.

Ensures that the professional growth system for all staff is implemented with quality.

STANDARD 3

The Managerial Leader

A central office administrator is a leader in the organization who promotes the success of all students as he/she ensures effective and efficient management of his/her office or program.

Performance criteria:

- 1. Demonstrates knowledge and skills necessary for his/her position.
- 2. Mobilizes people and coordinates their efforts to achieve targeted results.
- 3. Develops and supervises efficient processes in order to maximize performance.
- 4. Manages resources to cultivate and support a safe and healthy work environment.
- 5. Ensures that the allocation of resources is aligned with the strategic plan.
- 6. Builds the capacity of his/her office or program to respond to the needs of students, staff, and the community.

STANDARD 4

The Collaborative Leader

The central services administrator is an educational leader who promotes success for all students as he/she collaborates with stakeholder groups including students, staff, and families, community members, business partners, and community agencies.

Performance criteria:

- 1. Utilizes data to identify and engage the broadest, most diverse range of stakeholders necessary for continuous improvement.
- 2. Forms effective collaborative partnerships to strengthen programs, solicit input and feedback, and support goals.
- 3. Nurtures and promotes a workplace culture that includes stakeholders from diverse backgrounds and ethnicities.
- 4. Considers individual and group differences and treats all stakeholders with respect.
- 5. Demonstrates effective communication and collaboration with all stakeholders.
- 6. Holds supervised employees accountable for the inclusion, engagement and effective collaboration of stakeholders (where applicable).

STANDARD 5

The Professional Leader

The central services administrator is an educational leader who promotes success for all students as he/she models professionalism and growth to create a positive work environment.

Performance criteria:

- 1. Establishes trust and demonstrates openness and respect in relationships and decision-making processes.
- 2. Seeks and uses feedback and reflects on his/her leadership and the impact it has on others.
- 3. Establishes collaborative processes with diverse groups to develop and accomplish common goals.
- 4. Demonstrates values, beliefs, attitudes, and ethical behaviors that inspire others.
- 5. Demonstrates commitment to continuous improvement.
- 6. Uses data from a variety of sources to conduct a personal assessment of his/her own professional growth and continuous Improvement.

STANDARD 6

The Culturally Responsive Leader

The central services administrator is an educational leader who promotes success for all students as he/she understands, responds to, and influences the political, social, economic, legal, and cultural contexts of the school system.

Performance criteria:

- 1. Expands personal knowledge and develops abilities to respond to changing conditions that affect the workplace and the school system.
- 2. Acquires and applies knowledge of policies, regulations, procedures and laws.
- 3. Participates in the development of policies, programs, and budgets.
- 4. Advocates for students, staff, families, communities and the school system.
- 5. Develops and communicates strategies to implement new initiatives.
- 6. Represents the interests of the office and school system when engaging with local, state, national, and governmental groups/agencies.